The Co-operative Bank RMBS Investor Update

14th -16th June 2016

The **co-operative** bank

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Agenda

- 1) The Co-operative Bank
- 2) Core Bank Mortgage Portfolio
- 3) Mortgage Servicing Overview
- 4) RMBS Investor Reporting & Contact information
- 5) Appendix Silk Road 3 RMBS Performance

Section 1

The Co-operative Bank

Q1 2016 trading update

Core Bank	 Total Core Bank net customer loans increased to £15.2bn (Dec 2015: 14.7bn) Mortgage origination continued to improve with completions of £0.8bn (Q1 2015: £0.5bn) Redemptions (excluding contractual repayments) falling to £0.4bn (Q1 2015: £0.5bn) Transfer of £348m of performing PFI and REAF assets to BaCB New business asset spreads remain under pressure due to strong competition in the mortgage market Operating profit recorded in the Core Bank in Q1 2016 compared to a loss in Q1 2015 Small decrease in current accounts to 1,425k (643k prime) vs 1,431k and 656k respectively at Dec 31 2015 – due to heightened competition. Current account balances increased during the same period Bank's current account NPS increased to 28 at the end of Q1 from 24 in Dec 2015. Still ranked #3 vs peers
Costs	 Cost reduction programme remains on track for 2016 Total Bank operating costs for Q1 2016 were 10% lower than the same period last year 54 branch closures announced in January 2016 are on track to be completed in H1 2016
Projects	 ESO - successful move of the first set of systems (SWIFT, CHAPS and Treasury back office applications) into a new data centre operated by IBM in April 2016 ESO programme is on track to meet its key 2016 disaster recovery deliverables Outsourcing of mortgage servicing to Capita for existing operations is fully operational, whilst work continues on progressing the challenging and complex mortgage transformation programme Overall project portfolio remains challenging. On going rigorous prioritisation to manage resource and budget contention – a risk of cost over-run remains

Q1 2016 trading update (cont'd)

Legacy issues	 Non-core – broadly in line with expectations There have been signs of weakness in demand and pricing for certain kinds of assets – may impact pace and cost of deleverage PPI – Q1 2016 was marginally below forecast with lower inbound complaint levels partially offset by higher valid claims and uphold rates for selected products. Future inbound complaints may ultimately depend on when the FCA start their proposed communications campaign CCA – the daily interest loss rate has reduced to £7k at the end of April 2016 from >£100k in 2015. Programme was 87% complete at the end of April 2016 Mortgage remediation – programme was 86% complete at the end of April 2016
Regulatory and capital	 CET1 ratio stood at 14.1% at March 31 2016 in line with expectations Total Bank RWAs reduced to £7.3bn at March 31 2016 from £7.4bn at December 31 2015 As forecasted in the Bank's Updated Plan, accepted by the PRA, the Bank does not now meet its Individual Capital Guidance and Combined Buffer Prevents paying variable remuneration during the period of non-compliance Bank will need to change its remuneration structure and this is likely to increase costs

Strategic update

In light of market conditions and recent developments, the Bank has adjusted its strategic plan to reoptimise its balance sheet

Recent Developments

- Lower-for-longer interest rate environment
- Additional 2015 legacy conduct provisions PPI in line with other market participants
- Currently weaker pricing environment for any future Optimum securitisation
- Likely lower stressed losses in Optimum
- Required to re-attest to CRR and execute plan to maintain IRB status
- Current market conditions unfavourable to previously planned Tier 2 issuance
- PRA / BoE MREL consultation period closed

Strategic Actions

- Retain Optimum
 - Avoids significant loss on sale, due to unfavourable market conditions
 - Retains higher yielding portfolio of assets
 - Retention strategy supported by Optimum credit improvements – average LTV of 72% in Dec 2013 vs average LTV of 61% in Dec 2015
 - Continue to monitor sale opportunities if market improves
- Re-profile debt issuance
 - Updated plan, as accepted by the PRA, incorporates MREL qualifying issuance towards the latter part of the plan
 - PRA and BoE strong preference for an earlier profile of MREL issuance subject to market conditions, investor appetite and the Bank's financial performance
- Explore opportunities in prime secured funding

ICG compliance now by end of 2019 and meet PRA buffer requirement by end of 2020

No change to Core Bank strategy

2015 highlights

Significant steps taken in implementing the Bank's turnaround strategy

Core Bank Rebuild progressing	Core business performance	 Doubling of mortgage completions to £2.8bn (vs. redemptions of £2.3bn) Mortgage book stabilised in H2 2015 Current accounts stable – y-o-y increase in prime accounts Managed reduction in deposit levels to £22.4bn (£28.4bn in 2014) Increase in colleague engagement to 66%
	Digital and capability catch- up	 22% increase in online and 110% increase in mobile banking payments, with 55% of online and mobile banking users switching to paperless statements New digital platform being prepared for launch Capita mortgage outsourcing agreed
	Cost reduction	 13% reduction in operating expenditure to £492m 58 branch closures conducted in 2015, 54 further branches to be closed in 2016 Operating permanent staff numbers have fallen by 18% to 4,470
	Customer-led Ethical Policy	 Building on expanded Ethical Policy launched in January 2015 New current account, overdraft and credit card propositions guided by this policy
	Capital and Liquidity	 CET 1 ratio of 15.5% – reduction in RWAs outweighed losses Completed issuance of £250m Tier 2 notes in July 2015 Primary liquidity reduced by £2.0bn in 2015
Improving resilience	Non-core deleveraging	 £5.4bn decrease in Non-core customer assets Successfully completed two Optimum securitisations (£3.1bn) £4.4bn overall reduction in Non-core RWAs
	Operational and IT resilience	 Enterprise Services Outsourcing to IBM progressing IT remediation programme achieved all 2015 targets Continued to embed Risk Management Framework across the organisation

Creating an efficient and financially sustainable UK retail and SME bank

Improving Core bank performance

Stable mortgage book in H2 2015 due to improved mortgage originations – current account franchise and customer service excellence maintained







Current Account Net Promoter Score³



1. Excludes UTB

2. Excludes contractual repayments

3. Source: GfK FRS

Platform for growth established

Balance sheet highlights

Core loan book has stabilised. Managed reduction in fixed term, instant and ISA deposits



Customer Deposits (£bn)

Other Selected Balance Sheet Data

	31/12/14	31/12/15	Change
Equity (£bn)	2.0	1.4	(0.6)
Loan-to-deposit ratio ⁴	85%	86%	1рр
NPL ratio ^{1,3}	10.0%	4.9%	(5.1)pp
NPL coverage ratio ^{2,3}	26.8%	27.2%	0.4рр

1 Calculated as impaired customer balances (incl. watchlist) / gross customer balances

2 Calculated as allowance for losses (excluding losses for hedging risk) on customer balances / impaired customer balances (including watchlist)





3 Management reporting basis

4 LTD ratio calculated as net customer loans including fair value adjustments for hedged risk /customer deposits).

Core Business — Loans & RWAs

Net loans have stabilised as mortgage balances grew during the second half of the year



- Highest level of new mortgage lending since 2010 has driven higher mortgage balances in H2 2015
- RWAs stabilised in line with overall loan book

Mid to high single digit Core Bank balance sheet growth in 2016 and 2017

Core Business — Asset quality & split

High quality mortgage portfolio with arrears significantly below the industry average



Mortgage Book Split





Impairment gains / (losses) (£m)

	2014	2015
Workout	6.5	-
Modelling & other	6.7	5.4
New impairments	(9.7)	(5.7)
Revaluations	-	-
Total	3.5	(0.3)

The co-operative bank Core Business — Deposits & funding costs

Managed reduction of liquidity combined with a significant reduction in funding costs

Customer Deposits¹ (£bn)

Fixed Term Deposit Costs



- £6.0bn managed reduction in deposits
- Current account deposit balances are up £0.3bn since December 2014
- Intentionally reduced the most expensive term funding to reduce liquidity (Term and ISAs & others books)

The co-operative bank Non-core Business — Balance sheet dynamics

Non-core represents 25% of total net customer loans and 42% of Credit RWAs²



Significant Corporate CoAM deleveraging in 2016

- 1. Does not include Illius which is not considered as loans
- 2. CRD IV Credit RWAs
- 3 Includes hedge risk provision but excludes other accounting adjustments
- 4 H2 15 includes the reduction in Optimum overlay to £0.3m

Non-core deleveraging

Successfully accelerated deleverage of Non-core in 2015



- £5.4bn reduction in Non-core customer assets:
 - Optimum portfolio (£3.4bn)
 - CoAM (£2.0bn) including: PFI (£446m), renewable energy portfolio (£264m)
- £120.6m loss on asset sales:
 - PFI (£30.6m), Corporate mortgage backed securities (£14.9m), portfolio of corporate assets (£14.2m)
 - Optimum (£53.2m)

• Non-core priorities for 2016

- Continued Corporate CoAM deleveraging
- Monitor Optimum consolidate Optimum servicing with Core
- Continue to manage 'rebanking' and workouts
- Transfer £250m PFI and c.£98m REAF to BaCB

Optimum overview

Accelerated deleverage of Optimum portfolio



Warwick 1 and 2 – Impact Summary

- Net cash proceeds of £3.1bn on a disposal of £3.1bn gross loans and advances
- £53.2m loss on disposal incorporating the associated release of credit risk provisions, fair value reserves and transaction costs, the overall impact on PBT was a £34.6m loss
- Continue to hold £1.6bn of RMBS assets following retention of the Class A Notes
- Significant deleveraging event reduced credit RWAs by £1.6bn, reduction in CET1 by £17.2m due to net loss on asset sales of £34.6m offset by the reduction in EL Gap of £17.4m
- Optimum overlay £1.0bn RWA adjustment reduced to £0.3bn

Liquidity

Bank continues to actively reduce expensive primary liquidity in spite of deleveraging activities generating cash



30-Jun-14 31-Dec-14 30-Jun-15 31-Dec-15

Cash at central banks (counts as Primary Liquidity)Primary Liquidity

- Primary liquidity of £4.5bn reduced by £2.0bn
- Liquid asset ratio¹ of 15.6% (17.4% as at 31 Dec 14)
- Balances held at the central bank have decreased
- FLS £200m repaid in 2015, fully repaid in Jan 2016

Secondary Liquidity (£bn)



Secondary Liquidity

 Assets eligible for discounting with central banks increased during 2015 – comprised of mortgage portfolio and retained positions in bank securitisations

Section 2

Core Bank Mortgage Portfolio Overview

Core Bank mortgage portfolio brands

Core Bank Mortgage originations delivered through Retail (Direct, through 164* branches) and Platform (Intermediary) channels



Core Bank mortgage book

Core Bank Mortgage Origination Strategy

- The Bank employs one Owner-occupied lending policy applicable to both direct and intermediary channels ensures the same quality of customer is acquired regardless of channel.
- The Bank targets the same broad customer groups (First Time Buyers etc.) through both channels
- BTL lending is wholly originated through Platform, owing to the highly intermediated nature of this market
- Future Core Bank mortgage growth will be primarily delivered through Platform (>85% and expected to grow), reflecting the increased share of intermediated business in the wider market
- From 2Q 2016, Bank holds legal title to all existing and future Core Bank Platform originated mortgages



Core Bank Mortgage Portfolio Breakdown (£m)

Owner-occupied Core Bank mortgage breakdown



Northern Ireland







Interest Rate Split



Core Bank mortgage book

Summary	Core Book	Platform	
	00	00**	Silk Road 3
Cut-off date	31/12/2015	31/12/2015	31/12/15
Total balance (£bn)	12.3	3.2	0.3
Number of mortgage accounts	133,355	19,246	4,075
Average mortgage account balance (£)	92,425	164,075	84,197
WA OLTV (%)	67%	72%	66%
WA ILTV (%)*	48%	65%	41%
WAC (%)	3.04%	2.81%	3.39%
WA Seasoning (years)	5	1	7
WA Remaining term (years)	17	24	14
Fixed rate (%)	59%	91%	53%
3ML index (%)	0%	1%	0%
BBR index (%)	26%	7%	25%
SVR index (%)	14%	0%	22%
WA remaining term to reversion (months)	27	28	29
IO + Mixed (%)	17%	3%	30%
Current loans (%)	98.7%	99.4%	99.1%
90+ days in arrears (%)	0.36%	0.22%	0.10%
London & South East (%)	41%	52%	36%

* Based on Original Valuation indexed using Halifax 2015 Q3 Non Seasonally Adjusted Regional House Price Indices

** Platform OO being a subset of the Core Bank OO

- The Bank's core mortgage book holds a large stock of low LTV balances reflecting the high credit quality of the book
- Low Interest Only % (Bank withdrew Non-BTL IO products in 2012 for all new lending
- 90 days + arrears levels for the Prime book (Intermediary & Direct) remain very low and continue to track significantly below the CML industry average
- Lending remains focussed on high credit quality business which supports the low LTV profile exhibited

Core Bank mortgage book



Core Bank mortgage book – lending criteria

The Bank employs one Owner-occupied lending policy which applies to both direct and intermediary channels which ensures the same quality of customer is acquired regardless of channel

Key Secured Lending Criteria

- All new residential lending must be on a capital repayment basis. In force since May 2012
- Maximum Loan to Value for new prime residential mortgage lending highlighted below:

Maximum LTV	Co-operative (Max Ioan size)	Britannia (Max property value)	Platform (Max Ioan size)
90%	£315,000	£350,000	£500,000
85%	£500,000	£500,000	£750,000
80%	£750,000	£750,000	£750,000
75%	C1 000 000	64 000 000	£1,000,000
70%	£1,000,000	£1,000,000	£1,500,000*
60%	Unlimited	Unlimited	£1,500,000

- Maximum age at expiry of mortgage term for residential lending increased from 68 to 75 (from Sep 2015)
- Maximum LTI reduced to 4.49 times the total verified income, prior to deductions made as part of the customers affordability assessment (from Oct 2015)
- Foreign currency income all income must be UK sterling denominated, where the customer is new to bank (European Union Mortgage Credit Directive) (from Feb 2016)
- Consumer Buy to Let (Accidental Landlord) cases not accepted (EU Mortgage Credit Directive) (from Feb 2016)

Core Bank mortgage book – underwriting

- Underwriting decisions are carried out by the Bank's underwriters for all three Bank brands
- For all applications outside of CAPITAs authority a graduated Mandate structure is in place which is executed through Bank employed underwriters reporting into the Risk function
- Average experience/tenure of the Bank underwriting team is 8 years
- Affordability
 - On the direct lending brands (Co-operative and Britannia) a model was implemented in September 2012 that estimates the applicant's net disposable, factoring in Tax and NI, Council Tax, estimated credit commitments and other committed and regular household expenses
 - New mortgage repayment estimated based on a 6.99% interest rate
 - Retail cases that fail affordability and have an income multiple of less than 4.49x multiple are only referred to an underwriter if they are either an existing borrower or the sales advisor chooses to manually refer the case.
 - For Platform branded mortgages, the model works in the same way except that it calculates a maximum loan amount that can be offered, rather than declining an application
- Conversion rate (application to completion) as follows:
 - Co-operative Bank (direct channels residential mainstream) 81% conversion
 - Platform (BTL) 69% conversion
 - Platform (Residential Mainstream) 79% conversion
- Valuation
 - In July 2012 Bank appointed Countrywide Surveying Services (CSS) as our panel manager for all mortgage valuations
 - Valuations using an Automated Valuation Model (AVM), whether done as a desk-top valuation, or a stand-alone assessment, are only allowed for re-mortgage applications where the LTV is 60% or lower up to maximum property value of £500k

Section 3

Mortgage Servicing Overview

Mortgage servicing overview

Capita Arrangement

- In August 2015 the Bank outsourced its mortgage processing including mortgage operations, contact centre & arrears to Capita in
 order to improve service levels and to gain cost improvements, with circa 710 Bank staff transferred to Capita via a TUPE
 arrangement. Capita acquired WMS as part of the agreement and manages the outsourcing arrangement from this company
- The agreement aims, over time, to consolidate the Bank's three mortgage systems on to a new mortgage system, resulting in:
 - Operational cost reduction
 - Improved retention performance
 - Improved service provision
- The current Bank mortgage systems and processes are still in operation under Capita whilst the new systems are in development by Capita and their suppliers, Capita Mortgage Software Solutions (CMSS) and Unisys
- Bank has in place a Capita relationship management team with responsibility for oversight of servicing delivery with a defined Governance structure in place
- The Bank will continue to determine and set the servicing policies and underwriting applicable to all mortgage loans to which its subsidiaries hold legal title including arrears, default and enforcement procedures

WMS Overview	WMS Key Clients
Established in 1996 758 full-time employees (average tenure 8.6Yrs) 503 people have a length of tenure over 5Yrs 830 people have a length of tenure over 10yrs	 Servicer Non-core Optimum ~£2.9bn, Core Bank ~£13.5bn, Third parties ~£4.2bn, etc. Standby Servicer Kensington and Bluestone

Mortgage servicing overview

Mortgage Servicing & Arrears Structure

Company		Bank			
Operation	Servi	Servicing Arrears		Underwriting	
Location	Leek	Plymouth	Leek Plymouth		Leek
Systems	Click (Platform), Sopra (Britannia), Sopra (Co- op	Tamar (Platform)	Collect, Tamar, File Net, Card Payment system, Aspect Dialler, Summit		Sopra (Britannia) Sopra (Co-op) Click (Platform)
Staffing	268 FTE	76 FTE	24 FTE 85 FTE		21 FTE
Activity	 268 FTE 76 FTE Applications processed Offer to Completion Servicing of completed accounts through to Redemption: Account queries Redemptions Statement exceptions Financial transactions Deeds management Charge registrations Customer contact centre 		 Servicing of Residential accounts, pre-litigation a Inbound and Outbound of Full review of the accour Income and experience Past, present and gathering of custom Matching appropriation Signposting of free ext Manage Asset Manage SLA's and sale guideling Bespoke Sensitive and management teams space 	 Assess high risk and complex mortgage applications, including all loans over £250k, self employed and those not meeting lending policy 	

Core Bank mortgage arrears process



Core Bank mortgage litigation process



Section 4

RMBS Investor Reporting & Contact information

The co-operative bank RMBS Investor reporting and contact information

- Bank of England ('BoE') compliant investor reporting & loan level data tapes are available for all transactions
- All RMBS documentation, investor reports, cash flow models & loan data for Leek and Silk Road transactions are updated quarterly online at <u>https://boeportal.co.uk/theco-operativebank</u>. Registration is required to access this material
- Investor Reports are also published quarterly via Bloomberg ("SLKRD", "LEEK" MTGE <GO>) and at <u>http://www.co-operativebank.co.uk/investorrelations/debtinvestors</u>

Contact Information:

Treasurer :	Ashley Lillie	e: ashley.lillie@cfs.coop t: +44 207 977 2986
Capital Markets :	Gary McDermott	e: gary.mcdermott@cfs.coop t: +44 161 201 7805

Section 5

Appendix – Silk Road RMBS Performance

Silk Road 3 collateral characteristic comparison

	Silk Road 3	Silverstone 16-1	Darrowby No.4	Friary No.3	Gosforth 2016-1	Duncan 2015-1	Permanent 2015-1	Albion No.3	Lanark 2015-1
Date	Apr 12	Feb 16	Feb 16	Jan 16	Jan 16	Nov 15	Oct 15	Sep 15	Jul 15
Collateral balance (GBP)	793m	13,028m	524m	552m	1,970m	2,329m	17,729m	699m	4,692m
Number of borrowers	7,559	161,545	4,554	4,618	12,481	20,774	245,333	5,268	43,826
Average balance per borrower (GBP)	104,917	80,688	120,549	119,581	157,910	112,122	72,266	132,714	101,067
WA seasoning (months)	54.0	107	2.1	20.8	19.8	41.2	111.6	12.8	42.9
WA remaining term to maturity (yrs)	17.8	15.5	20.4	19.9	21.6	18.8	13.5	23.4	18.7
WA OLTV (%)	63.6	72.2	73.2	68.7	65.9	69.5	67.7	71.4	72.4
WA indexed LTV (%)	58.5	48.5	60.3	61.1	57.2	54.3	52.3	64.3	61.7
OLTV > 80%	24.0	42.7	ND	35.5	ND	36.2	ND	31.6	42.8
CCJ (%)	0.0	0.2	0.0	0.0	0.0	0.0	0% (ND for 29% of the pool)	0.0	ND
<90 days arrears (%)	0.0	0.7	0.0	0.0	0.0	0.0	4.45 (total	0.0	0.9
90+ days arrears (%)	0.0	0.5	0.0	0.0	0.0	0.0	arrears at closing)	0.0	0.4
Interest only loans (%)	15.5	31.7	0.7	12.7	5.4	11.6	46.8	17.9	19.9
Self-employed (%)	7.6	9.8	11.0	17.4	24.7	12.0	ND	8.6	7.0
Remortgage (%)	35.2	33.1	41.3	46.2	51.4	30.6	37.0	35.4	42.5
WA Interest rate (%)	4.1	2.6	3.2	2.9	2.8	2.9	3.6	3.1	3.4
Fixed rate loans (%)	63.4	6.2	74.6	88.0	87.2	54.5	26.6	92.1	57
Scottish concentration (%)	5.25	8.2	11.1	0.0	9.8	13.7	9.9	11.2	23.9
London & South East concentration (%)	39.63	31.4	24.2	16.6	49.3	32.5	39.2	33.1	29.0

Silk Road RMBS Performance



